PANTERRA
STRATEGIC INDUSTRIES
Building Africa's Next Export Economy

Panterra Strategic Industries

Current Project Portfolio & Investment Dossier | May 2026

Detailed project architecture, capital logic and portfolio dashboard

DOCUMENT STATUS Institutional working profile and portfolio brief. Not an offer document, audited valuation, government approval, legal opinion or securities prospectus. All figures are planning assumptions subject to validation and due diligence.

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How to Read This Dossier

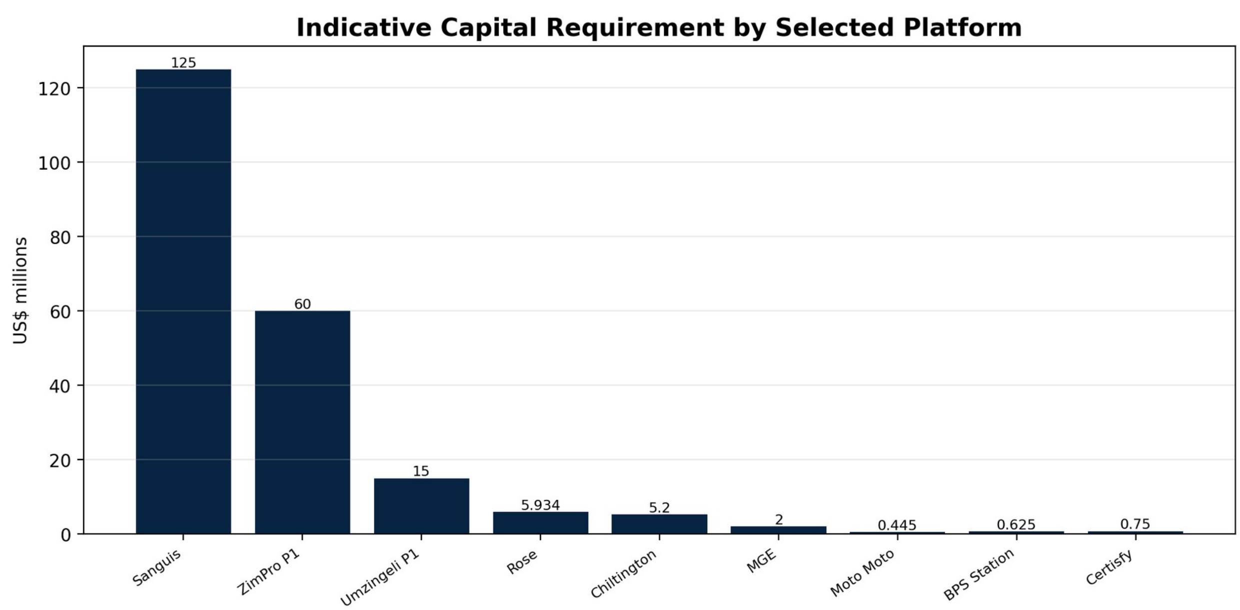
This dossier is the detailed portfolio document sitting between a company profile and full project-specific investment memoranda. It is not intended to replace the final detailed proposal for any individual project. Its purpose is to help a minister, investor, strategic partner, DFI, sponsor or board reviewer understand the current Panterra portfolio, the capital scale, the operating logic and the gating decisions for each platform.

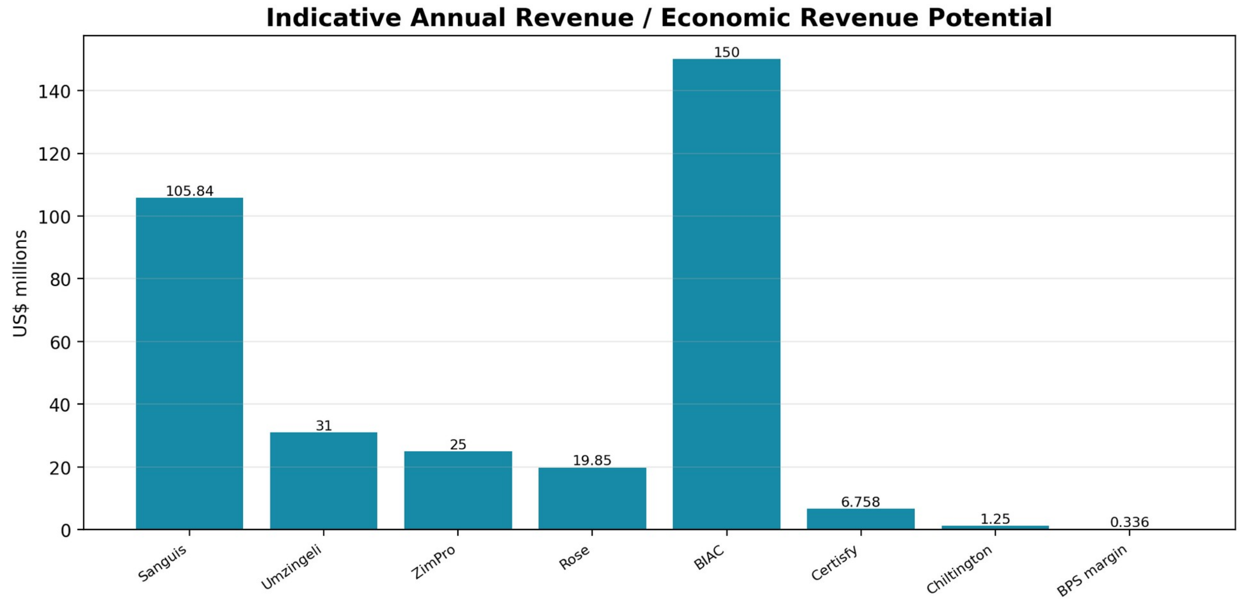
DOCUMENT STATUS Not an offer to invest or statutory prospectus. Built from Panterra planning material, transfer packs, final proposals and locked brand assets as at May 2026.

Portfolio Architecture

Portfolio Layer	Projects	Purpose
Flagship national infrastructure	BIAC, SanguisPharma, ZimPro, Certisfy, ZimPass, Umzingeli	Large public-interest or institutional platforms requiring government, strategic partners or long-term capital.
Industrial and resource value-addition	Rose of Hurungwe, MGE, MineGrid, Sikelela MAGDRONE, SMG Mobile Labs	Mining/resource platforms that convert raw potential into structured value chains, data, formal trading, electrification and beneficiation.
Energy and consumer infrastructure	Chiltington Solar, BPS Service Station, Moto Moto	Corridor energy, fuel access, household solid-fuel distribution and future energy-technology retail.
Brand, social impact and creative platforms	Ride Along 2 School, Colan Flair/Township, Quartzite Rangers FC	Philanthropy, licensing, apparel, identity and community mobilisation, kept separate from core industrial capex.

Capital Requirement and Revenue Dashboard





Portfolio Composition Snapshot

The full project-by-project details follow in the individual project sections. The short matrix below is a sequencing guide, not a substitute for project-specific due diligence.

Priority	Projects	Capital Character
National flagship	BIAC, SanguisPharma, ZimPro, Certisfy, ZimPass, Umzingeli	High institutional and government-facing capital logic.
Bankable after diligence	Rose of Hurungwe, Chiltington Solar, MGE, MineGrid	Strong economics if legal, land, regulatory and buyer gates close.
Commercial pilot layer	Moto Moto, BPS Station, SMG Mobile Labs, Sikelela MAGDRONE	Can validate through smaller operating pilots while larger platforms mature.
Brand/social layer	Ride Along 2 School, Colan Flair/Township, Quartzite Rangers FC	Useful for impact, identity and visibility but must be ring-fenced from core industrial capex.

Development Prioritisation

Priority Band	Recommended Focus	Reason
Band 1: Institutionally urgent	ZimPass, SanguisPharma, BIAC, ZimPro, Certisfy	Strong national-development alignment, current proposal readiness and high stakeholder value.
Band 2: Bankable after diligence	Rose of Hurungwe, Chiltington Solar, Umzingeli, MineGrid, MGE	Strong upside, but must close legal, technical, land, buyer or regulatory gates.
Band 3: Commercial pilots	Moto Moto, BPS Station, SMG Mobile Labs, Sikelela MAGDRONE	Can start as pilot/operating businesses while strategic platforms mature.
Band 4: Controlled social/brand assets	Ride Along 2 School, Colan Flair/Township, Quartzite Rangers FC	Useful for impact/brand/community, but must not distract from core capital projects.

1. Batonga Agri-Industrial Corridor (BIAC)

From Roots to Prosperity

Sector: Agri-industrial corridors, rural industrialisation and export agriculture

Capital: Planning band: US$100m-US$150m full corridor buildout; Hope & Clara/BIAC development-capital raise: US$1.5m in Q1 2027 after US$500k setup phase.

Revenue/value: Mature annual economic revenue potential: US$120m-US$250m depending on cassava, Juncao, livestock/feed, processing and export capture. Final numbers require updated farm/processing model.

Strategic Thesis

BIAC is Panterra's production-economy flagship: a corridor model that turns rural land, household production, processing assets, biomass systems and export channels into a coordinated industrial development platform. The corridor is not only a farm project; it is a demand-first industrialisation system built around the principle: factories first, farmers follow demand.

Operating Model

- Cassava production and processing as industrial backbone.
- Juncao as biomass infrastructure for feed, mushrooms, briquettes and ESG/carbon upside.
- Goats, sunchokes and supporting crop/livestock subsystems.
- Hope & Clara Project Development Office and Panterra Build Series to convert narrative trust into development capital.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Development raise	US$1.5m	Q1-Q2 2027 Hope & Clara development vehicle, not direct BIAC SPV equity at early stage.
Full corridor CAPEX	US$100m-US$150m	Subject to final land, factory, irrigation, logistics and household phasing model.
Mature revenue potential	US$120m-US$250m/year	Indicative combined product and processing economy.
Funding instrument	Convertible note / preferred minority equity	Founder/IP protections and BIAC licensing authority retained by Panterra.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	15,000 household farmer corridor target over staged rollout; thousands of direct and indirect jobs across farming, processing, transport, inputs, aggregation and services.

Direct and indirect impact	Batonga regional economic restoration across Kariba-Binga-Siabuwa-Mola-Chirundu planning geography; direct household impact can exceed 75,000 people at 15,000 participating households.

Bankability Gates / Immediate Controls

- Legal/IP control: keep Panterra system, manuals and replicable methodology outside the BIAC SPV.
- Land and community route confirmation.
- Factory and irrigation feasibility.
- Government and traditional leadership alignment.

- Securities-compliant diaspora capital funnel.

Immediate 90-Day Action Plan

Period	Execution Focus	Required Output
Days 1-30	Confirm legal status, source documents, core counterparties and version-controlled project pack.	Controlled data room folder, source register, NDA/NCA route and one-page decision brief.
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Core Evidence Pack Required

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- Legal/IP ownership note and SPV or contracting route.
- Financial model with downside, base and upside assumptions.
- Regulatory, land, buyer/offtaker, supplier or partner evidence relevant to this project.
- Implementation calendar, responsible persons, budget triggers and escalation path.

2. SanguisPharma

Pharmaceutical Plasma & Biologics Infrastructure

Sector: Pharmaceutical plasma and biologics infrastructure

Capital: Official delivery target: US$125m; internal control budget: US$131m; high-risk tolerance ceiling: US$145m.

Revenue/value: Full-utilisation 2030 bank case: US$105.84m annual revenue at US$140/L; upside: US$120.96m at US$160/L. Break-even price approx. US$117.67/L.

Strategic Thesis

SanguisPharma is a regulated biological supply infrastructure asset, not a clinic, NGO or ordinary blood donation centre. It is designed as a UZ-linked plasma collection, export and bioplasma training campus, with high-throughput plasmapheresis, QA/QC, cold-chain export logistics, donor mobility and solar/BESS medical resilience.

Operating Model

- UZ-linked campus through a 50-year renewable concession-style lease with UZ retaining land and receiving 10% equity.
- 20,000-22,500 active repeat donors at maturity, 4 donations/month, 0.7L per donation.
- 400-450 plasmapheresis machines and 10 Yutong H12-class buses under the SanguisPharma Donor Mobility Program.
- Regulatory, buyer/offtake, ethics and traceability validation before major construction risk.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Annual output	756,000 L/year	22,500 donors x 4 donations/month x 0.7L x 12.
Revenue at US$140/L	US$105.84m/year	Bank case subject to buyer validation.
Variable costs	US$66.96m/year	US$62/donation across donor support, kits, testing, cold chain and refreshments.
Fixed costs	US$22.00m/year	Campus payroll, fleet, QA/QMS, utilities, security and admin.
EBITDA at US$140/L	US$16.88m/year	Bank-case steady state.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	Large campus employment across donor operations, laboratory, QA/QC, cold chain, fleet, ICT, administration and training; donor participation base 20,000-22,500 active repeat donors.

Direct and indirect impact	Donor support payments, donor mobility, university-linked training, export revenue and health-industrial infrastructure. Direct donor/economic benefit can touch 100,000+ people when household spillover is considered.

Bankability Gates / Immediate Controls

- Buyer/offtake validation and audit specifications.
- MoHCC/MCAZ/NBSZ/ethics route.
- UZ concession signed and bankable.
- Donor support programme approved and non-exploitative.
- Cold-chain and traceability qualification.

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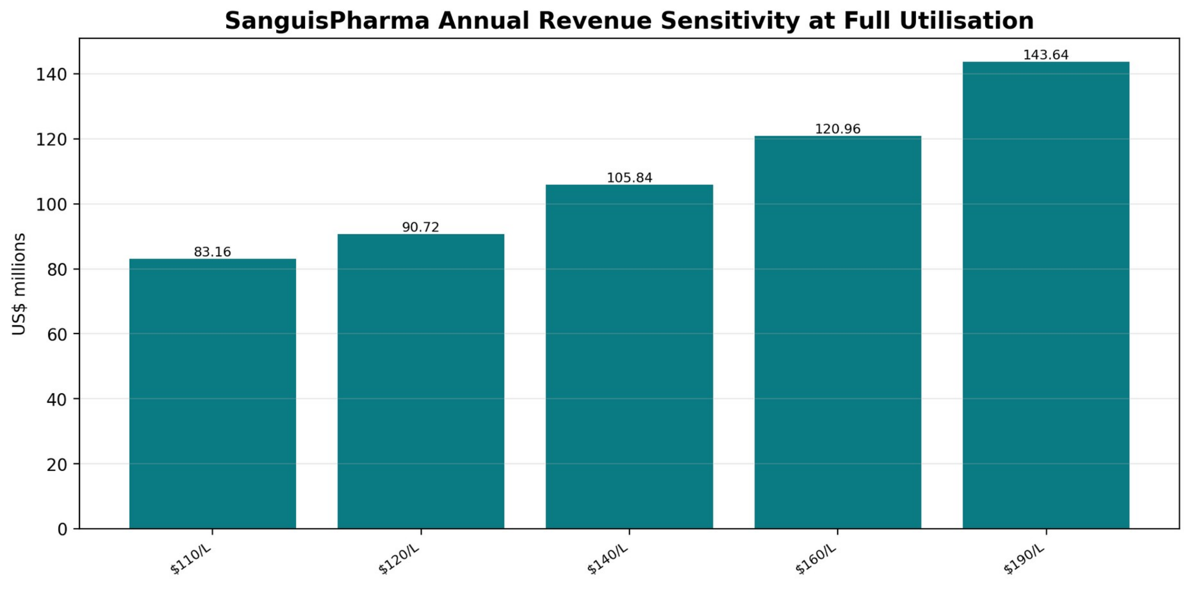

REVENUE CONTROL Do not present 2030 steady-state revenue as if it starts immediately at the 2029 Presidential opening. June 2029 is commissioning readiness; 2030 is the first high-utilisation operating year.

3. ZimPro

Professional Excellence. Global Opportunity.

Sector: National skills-export infrastructure

Capital: Phase 1 launch campus: US$40m-US$80m for 500-1,000 students. Full 5,000-student buildout: US$250m-US$340m. Revenue/value: Full capacity tuition/programme revenue potential: approx. US$20m-US$25m/year. 20-year base-case national inflow model: approx. US$1.20bn, including remittances and training recovery.

Strategic Thesis

ZimPro is not just a college or recruitment agency. It is a national skills-export infrastructure platform that links training, language certification, accreditation pathways, global skills partnerships and ethical graduate-repayment systems.

Operating Model

- Start with healthcare and expand to aviation, applied sciences and technical industries.
- Mandatory School of Languages and Cultural Integration.
- Ethical Income-Linked Graduate Repayment / Graduate Training Recovery Framework.
- Graduate repayments recycle student training finance; they do not repay campus infrastructure.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Phase 1 CAPEX	US$40m-US$80m	500-1,000 student launch campus.
Full buildout CAPEX	US$250m-US$340m	5,000-student national skills-export campus.
Annual platform revenue	US$20m-US$25m	At full student capacity, excluding broader national remittance impact.
20-year national inflow	US$1.20bn base case	US$1.09bn remittances + US$111m training recovery.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	Large education platform employment across faculty, simulation labs, residences, administration, language school, placement and student services. 5,000-student full campus.

Direct and indirect impact	Skills-export, youth employment, professional mobility, foreign currency inflows and structured ethical graduate repayment.

Bankability Gates / Immediate Controls

- Ministerial acceptance and technical working session.
- Accreditation pathway and destination-market recognition.
- Separate campus finance from training finance.
- Global skills partnership corridors.
- Political framing as Vision 2030 skills infrastructure, not labour export exploitation.

Immediate 90-Day Action Plan

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4. Certisfy / AgriShare / AGRIN

Certified | Traceable | Trusted

Sector: Digital phytosanitary certification, traceability and agricultural trade compliance

Capital: Seed capital requirement: US$750,000 over 24 months.
Revenue/value: Base-case Year 5 revenue: US$6.758m; EBITDA: US$3.038m; break-even expected around Year 3 if regulatory and exporter adoption occur on schedule.

Strategic Thesis

Certisfy is AGRIN's proprietary digital phytosanitary certification and trade-compliance platform. AgriShare is the farmer-side network/onboarding layer. Panterra packages and mobilises the strategic investment case, but AGRIN remains the IP owner unless legally assigned.

Operating Model

- Regulator-enabling digital infrastructure, not replacement of government authority.
- Exporter portal, farmer compliance registry, QR verification, audit trails, dashboards and ePhyto readiness.
- Hybrid SaaS, event-fee, implementation, government licence and regional licensing revenue model.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Seed requirement	US$750,000	24-month build, pilot, regulatory integration and market entry.
Y1 revenue / EBITDA	US$125k / -US$595k	Planned loss during build and pilot.
Y3 revenue / EBITDA	US$1.978m / US$338k	Expected break-even period if adoption progresses.
Y5 revenue / EBITDA	US$6.758m / US$3.038m	Base-case national-scale rollout with regional upside.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	50-100 direct technology, field, support and compliance jobs over scale-up; 80,000 farmers, 120 exporters and 200 coops/packhouses in Year 5 base case.

Direct and indirect impact	Digitises export compliance, improves market access, reduces certification friction and brings smallholders into traceable export supply chains.

Bankability Gates / Immediate Controls

- PQSI / regulator / Ministry alignment.
- Product build quality and cybersecurity.
- Exporter traction.

- Clear AGRIN ownership and IP records.
- Avoid inflated certificate count assumptions.

Immediate 90-Day Action Plan

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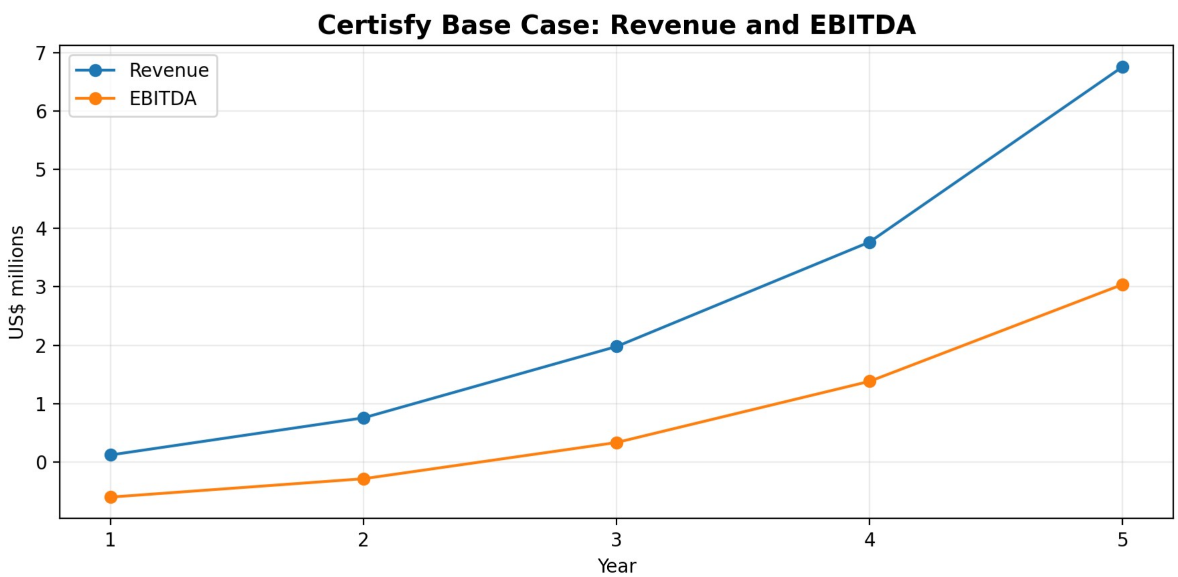

REGULATORY CONTROL Certisfy is powerful only if it secures regulator/government integration or endorsement. Without that, it becomes a much weaker compliance-support app.

5. ZimPass: Zimbabwe Unlocked

Your African Passport to Zimbabwe

Sector: Tourism access, confidence, mobility and continental market activation

Capital: Panterra base engagement: US$575,000. Optional implementation assurance retainer: US$250,000-US$280,000. Programme budget/sponsorship envelope to be finalised with Ministry/ZTA.

Revenue/value: Panterra revenue comes from engagement/IP/handover and optional retainer. National economic value comes from incremental tourism spend, operator bookings, sponsor inventory and domestic tourism activation.

Strategic Thesis

ZimPass is a proposed national tourism access and confidence programme. It is not a discount gimmick, not forced pricing and not a political stunt. It combines Africa Rates, Digital Gateway, Smiling Corridors, Creator Summit, Rolling in the Fast Lane and Bridge Dialogues into one controlled campaign season.

Operating Model

- Campaign season: 1 October 2026 to 7 January 2027, with planning from 1 June 2026.
- Government/ZTA-led implementation; Panterra as originator, technical documenter, IP licensor and handover partner.
- Voluntary operator tiers and QR/passport-linked verification where used.
- Sponsor-funded implementation assurance possible.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Base Panterra engagement	US$575,000	Strategic origination, technical documentation, IP licensing and handover.
Optional retainer	US$250k-US$280k	Seven-month implementation assurance and reporting unit.
Sponsorship tiers	US$100k-US$250k per pillar partner	Campaign inventory, creator reach, mobility goodwill and digital visibility.
National returns	TBD	Incremental tourism spend and operator bookings measured after pilot season.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	Supports tourism operators, creators, hospitality, road/corridor support, event teams and digital mobilisation. Direct staffing depends on implementation model.

Direct and indirect impact	Regional African traveller confidence, domestic tourism energy, operator onboarding, creator-led visibility and soft-power Bridge Dialogues.

Bankability Gates / Immediate Controls

- Deputy Minister/Ministry conceptual buy-in.
- Written originator recognition before full technical release.
- Final brand approval.

- Operator opt-in discipline.
- Data protection and toll/mobility authorisation.

Immediate 90-Day Action Plan

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Core Evidence Pack Required

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- Legal/IP ownership note and SPV or contracting route.
- Financial model with downside, base and upside assumptions.
- Regulatory, land, buyer/offtaker, supplier or partner evidence relevant to this project.
- Implementation calendar, responsible persons, budget triggers and escalation path.

6. Umzingeli Eco Consultancy

Umzingeli - The Spirit of the Hunt

Sector: Premium safari, conservation tourism and crocodile tournament platform

Capital: Phase 1 target: US$15m for approx. 60-room lodge and tournament-ready operating platform. Full vision: US$60m-US$80m for 200+ room destination asset.

Revenue/value: Mature revenue potential: US$30m-US$33m/year; EBITDA potential: US$13m-US$17m/year after full scale-up, subject to approvals, quotas and execution.

Strategic Thesis

Umzingeli is Panterra's Phase 2 premium asset participation system. It is not BIAC repeated, not crowdfunding, not charity, not a standard lodge and not a timeshare. It belongs to the experience economy: scarcity, controlled access, prestige and regulated adventure tourism.

Operating Model

- Founding Circle front-end funding, not loose crowdfunding.
- Two annual protected tournament windows: Eastern Hemisphere and Western Hemisphere.
- Ordinary access excludes Class A tournament periods; resale controlled by Panterra-managed exchange.
- National Parks lease/concession evidence must be verified for investor use.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Phase 1 capital	US$15m	60-room lodge platform + tournament foundation.
Founding Circle	Approx. 4,500 members	Structured pricing ladder and controlled annual nights.
Mature revenue	US$30m-US$33m/year	Accommodation, activities, tournaments and consultancy.
Mature EBITDA	US$13m-US$17m/year	Subject to full deployment and operational performance.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	Hospitality, guides, conservation unit, tournament operations, boat/marina, security, community enterprise and consultancy staff; 500-1,000 direct and indirect jobs at maturity.

Direct and indirect impact	Lake Kariba conservation economy, regulated crocodile management, community tourism income and global adventure tourism positioning.

Bankability Gates / Immediate Controls

- Written ZimParks/concession rights.
- Hunting quota legality and CITES/wildlife compliance.
- EMA/ZTA permissions.
- Professional lodge operator/market validation.
- Tournament safety and insurance architecture.

Immediate 90-Day Action Plan

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Core Evidence Pack Required

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- Financial model with downside, base and upside assumptions.
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- Implementation calendar, responsible persons, budget triggers and escalation path.

7. Rose of Hurungwe / Karoi Rose Quartz Beneficiation Company

Handcrafted Rose Quartz

Sector: Rose quartz beneficiation, artisan products and export craft manufacturing

Capital: Day-one funding envelope approx. US$5.934m: startup CAPEX US$3.375m + Year 1 operating reserve US$2.559m.

Revenue/value: Year 1 base launch revenue approx. US$6.30m; mature annual sales capacity approx. US$19.85m; Year 5 revenue approx. US$20.84m; Year 5 EBITDA approx. US$12.88m.

Strategic Thesis

Rose of Hurungwe converts quartz from a raw mineral asset into a branded beneficiation, craft, gift, decor and premium export platform. The public brand is Rose of Hurungwe; the legal SPV is Karoi Rose Quartz Beneficiation Company (Private) Limited.

Operating Model

- Three-site feed logic: ROSE QRTZ 4 primary, NYAMAKATE QRTZ secondary and ROSE QRTZ MAYAMBA reserve/later stock build.
- Karoi fixed factory/stockyard/admin hub with mobile quarry crew sequencing across sites.
- Product ladder: entry/gift line, decor line and prestige line.
- Worker and Community Participation Trust remains part of the social architecture.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Day-one funding	US$5.934m	CAPEX + operating reserve.
Y1 revenue / EBITDA	US$6.30m / US$2.71m	Base launch planning case.
Mature annual sales	US$19.85m	Balanced capacity.
Y5 revenue / EBITDA	US$20.84m / US$12.88m	Indicative fully funded planning case.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	Factory baseline approx. 129 staff, including about 100 direct production workers and 29 support/admin staff, with artisan/training spillovers.

Direct and indirect impact	Local beneficiation, youth skills, women's enterprise, Karoi/Hurungwe identity, artisan development and export product value-addition.

Bankability Gates / Immediate Controls

- Mining title and claim control verification.
- Geological quality and recoverable yield validation.
- Supplier quotations and QS cost review.
- EMA/MMCZ/export compliance.
- Pilot SKU sales and wholesale/event validation before scaling.

Immediate 90-Day Action Plan

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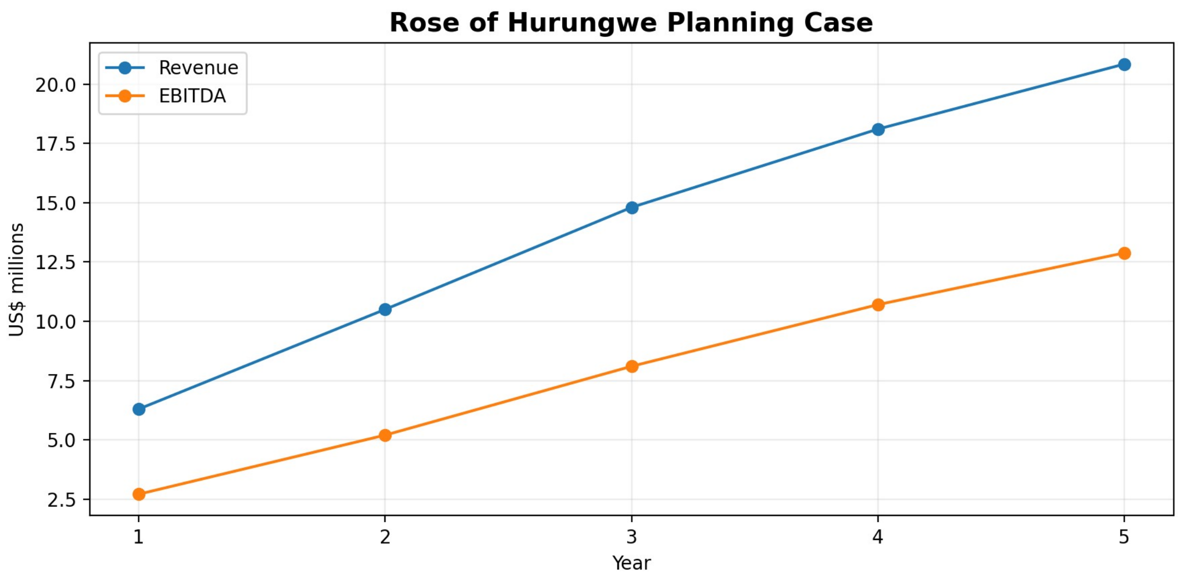

POSITIONING CONTROL Do not frame the transitional raw export pathway as the permanent business model. It is a time-bound capitalisation bridge; the core value is downstream beneficiation and branded export products.

8. Chiltington Solar Project

Chiltington Solar Project

Karoi-Hurungwe corridor solar reference project

Sector: Renewable energy and corridor solar infrastructure

Capital: Stage 1 5 MWp grid-tied PV CAPEX: US$4.2m-US$5.8m; central planning band US$4.8m-US$5.2m.

Revenue/value: Expected output approx. 9.25 GWh/year. Revenue at US$0.12-US$0.15/kWh: approx. US$1.11m-US$1.39m/year before O&M. O&M approx. US$160k/year.

Strategic Thesis

Chiltington Solar Project is the outward-facing solar identity for CHILTINGTON FARM. It is designed as a credible 5 MWp reference asset for HAITAI or an equivalent Chinese solar partner, with a future solar technology distribution hub as Phase 1B/2.

Operating Model

- Anchor-offtaker-first, ZETDC-residual.
- Large BESS should not lead Stage 1 unless justified by premium offtake, diesel displacement or reliability revenue.
- Private offtakers pay for reliability; ZETDC pays for energy.
- Panterra-Gasho rights protection must be signed before deeper investor access.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Stage 1 CAPEX	US$4.2m-US$5.8m	5 MWp PV reference asset.
Output	9.25 GWh/year	Approx. 25.3 MWh/day, capacity factor ~21.1%.
Revenue range	US$1.11m-US$1.39m/year	At US$0.12-US$0.15/kWh before O&M.
O&M	Approx. US$160k/year	Baseline operations cost.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	Construction and installation jobs, small permanent operations team, installer training and future warehouse/service centre roles.

Direct and indirect impact	Energy reliability for Karoi/Hurungwe corridor, solar technology distribution, future Zambia-facing expansion and private offtaker reliability premium.

Bankability Gates / Immediate Controls

- Land tenure/title conversion evidence.
- Panterra-Gasho agreement and SPV formation.
- Anchor offtaker LOI.
- Grid interconnection feasibility.
- EPC/vendor finance terms.

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Days 1-30	Confirm legal status, source documents, core counterparties and version-controlled project pack.	Controlled data room folder, source register, NDA/NCA route and one-page decision brief.

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Days 61-90	Convert the project from concept to funded mandate, SPV path, pilot, term sheet or Ministry/partner working process.	Board/founder decision, funding ask, implementation calendar and release-controlled external pack.

Core Evidence Pack Required

- Latest controlling proposal and brand assets.
- Legal/IP ownership note and SPV or contracting route.
- Financial model with downside, base and upside assumptions.
- Regulatory, land, buyer/offtaker, supplier or partner evidence relevant to this project.
- Implementation calendar, responsible persons, budget triggers and escalation path.

9. Monomatapa Gem Exchange (MGE)

Monomatapa Gem Exchange (MGE)	**Institutional Infrastructure for Zimbabwe's Gemstone Economy** **Sector: Gemstone trading infrastructure, auction exchange and beneficiation market access** Capital: Phase 1 capital requirement: approx. US$2m structured mainly as private debt. Revenue/value: Revenue from brokerage, auction seller fees, buyer premiums, equipment leasing and training. Base platform fee potential: US$1.8m-US$3.6m/year under conservative early trading assumptions; higher at strong volume.

Strategic Thesis

MGE is a structured gemstone buying centre and auction exchange planned for Karoi/Hurungwe, designed to convert fragmented gemstone activity into secure, regulated and internationally connected trading infrastructure.

Operating Model

- Secure intake, valuation, vault storage, compliance and auction platform.
- Physical and online auctions with international buyer strategy.
- Equipment leasing and training divisions improve miner output and quality.
- Future airport duty-free gem gallery and VIP buyer lounge.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Phase 1 requirement	US$2.0m	Infrastructure, security, leasing assets, payroll reserve, technology and compliance.
Low/base/strong throughput	10kg / 15kg / 100kg per month	Gemstones sold individually or in parcels as volumes grow.
Commission model	20% seller brokerage; auction seller fee 30%; buyer premium 10%	Final pricing must be tested and legally structured.
Equipment leasing	Approx. US$5,000/unit/month	To selected producers, with risk controls.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	25-60 direct jobs at centre/auction/training/security stage; broader miner and buyer ecosystem uplift.

Direct and indirect impact	Formalises gemstone trading, improves price discovery, brings buyers from Dubai/China/India/Asia and supports small-scale miners.

Bankability Gates / Immediate Controls

- Legal/regulatory partnership with Mines/MMCZ/police/export authorities.
- Security architecture and insurance.
- Verified gemstone supply.
- Buyer network evidence.
- Transparent valuation and anti-smuggling controls.

Immediate 90-Day Action Plan

Period	Execution Focus	Required Output
Days 1-30	Confirm legal status, source documents, core counterparties and version-controlled project pack.	Controlled data room folder, source register, NDA/NCA route and one-page decision brief.
Days 31-60	Validate technical and commercial assumptions with quotes, letters, site evidence, buyer/offtaker feedback or regulator pathway.	Diligence memo, updated cost table, risk register and stakeholder engagement record.
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Core Evidence Pack Required

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- Financial model with downside, base and upside assumptions.
- Regulatory, land, buyer/offtaker, supplier or partner evidence relevant to this project.
- Implementation calendar, responsible persons, budget triggers and escalation path.

10. MineGrid

MineGrid	**Mine Electrification Acceleration Framework** **Sector: Mine electrification, modular substations and structured infrastructure finance** Capital: Pilot modular substation assets: approx. US$750k-US$1.5m per mine/substation package; 3-5 mine pilot asset pool approx. US$2.25m-US$7.5m. Revenue/value: Revenue from structured monthly payments, O&M, project development fees and asset finance returns. Pilot revenue depends on mine load, term and security package.

Strategic Thesis

MineGrid is a Panterra subsidiary concept for modular substation deployment, grid-interface discipline, mine-readiness assessment, financing structures and redeployable infrastructure assets. It should be presented to the Ministry of Mines as a collaboration framework, not a procurement request.

Operating Model

- 5-Mine Modular Substation Readiness Programme screens 5-10 mines and selects 3-5 bankable candidates.
- Initial target deployment range: 3 MVA to 12.5 MVA.
- Mines should avoid full upfront CAPEX through structured secured monthly payment.
- MineGrid initially acts as equipment infrastructure/project-development/O&M platform, not electricity retailer.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Asset package	US$750k-US$1.5m each	Modular substation packages by load and grid interface.
Pilot pool	US$2.25m-US$7.5m	3-5 pilot mines.
Revenue model	Monthly infrastructure payment + O&M + development fees	Exact cash flow requires mine-specific load and term sheet.
Financing partners	Pension funds, OEMs, banks, DFIs, Fidelity-related payment controls where legal	After Ministry-observed pilot readiness.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	Lean internal team; indirect job creation through mine production growth, formalisation and beneficiation readiness.

Direct and indirect impact	Unlocks medium-scale mine production constrained by power bottlenecks, creates financeable electrical infrastructure asset pools and improves production discipline.

Bankability Gates / Immediate Controls

- Ministry technical focal person and no-objection/support.
- ZERA/ZETDC/grid compliance route.
- Mine title/production verification.
- Payment security and asset recovery rights.
- OEM RFQ and pricing.

Immediate 90-Day Action Plan

Period	Execution Focus	Required Output
Days 1-30	Confirm legal status, source documents, core counterparties and version-controlled project pack.	Controlled data room folder, source register, NDA/NCA route and one-page decision brief.
Days 31-60	Validate technical and commercial assumptions with quotes, letters, site evidence, buyer/offtaker feedback or regulator pathway.	Diligence memo, updated cost table, risk register and stakeholder engagement record.
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Core Evidence Pack Required

- Latest controlling proposal and brand assets.
- Legal/IP ownership note and SPV or contracting route.
- Financial model with downside, base and upside assumptions.
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11. SIKELELA MAGDRONE / Hurungwe Exploration

Exploration Intelligence for Multi-Commodity Discovery

Sector: UAV magnetics, TDEM, gravity and multi-commodity exploration

Capital: Bank-ready equipment/service platform band approx. US$300k-US$500k depending ownership/leased equipment. Corrected Hurungwe pre-drilling field cost: approx. US$123,767 excluding variable allowances and drilling.

Revenue/value: Can operate internally and as a services business. Potential service revenue US$500k-US$1.2m/year if contracted surveys are secured; discovery value is separate upside.

Strategic Thesis

Sikelela MAGDRONE is a multi-physics exploration platform focused on the Hurungwe Multi-Commodity Exploration Program. Graphite is the current economic anchor; phosphate/REE/Nb remain speculative upside until evidence confirms them.

Operating Model

- Zones A, B and C cover roughly 100,000 ha.
- UAV Magnetics + Ground TDEM + Gravity + mapping/sampling + GIS coincidence modelling.
- JORC-credible workflow through contracted Competent Person oversight.
- Drilling only after TDEM, gravity/mag, mapping and sampling convergence.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Loaded monthly payroll	US$18,500/month	10-person structure.
Corrected pre-drilling cost	US$123,767	Excludes variable allowances and drilling.
Services revenue potential	US$500k-US$1.2m/year	Subject to contracted survey demand.
Drilling	Separate budget	RC plus diamond tails preferred if graphite/sulphide complexity confirmed.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	10-person core headcount; payroll about US$18,500/month loaded.

Direct and indirect impact	Graphite-led Hurungwe exploration targeting, junior explorer service capacity and better drill-target discipline before expensive drilling.

Bankability Gates / Immediate Controls

- KML/GIS target validation.
- Graphite occurrence verification.
- Field access and permits.
- Competent Person oversight.
- External service-client pipeline if commercialised.

Immediate 90-Day Action Plan

Period	Execution Focus	Required Output

Days 1-30	Confirm legal status, source documents, core counterparties and version-controlled project pack.	Controlled data room folder, source register, NDA/NCA route and one-page decision brief.
Days 31-60	Validate technical and commercial assumptions with quotes, letters, site evidence, buyer/offtaker feedback or regulator pathway.	Diligence memo, updated cost table, risk register and stakeholder engagement record.
Days 61-90	Convert the project from concept to funded mandate, SPV path, pilot, term sheet or Ministry/partner working process.	Board/founder decision, funding ask, implementation calendar and release-controlled external pack.

Core Evidence Pack Required

- Latest controlling proposal and brand assets.
- Legal/IP ownership note and SPV or contracting route.
- Financial model with downside, base and upside assumptions.
- Regulatory, land, buyer/offtaker, supplier or partner evidence relevant to this project.
- Implementation calendar, responsible persons, budget triggers and escalation path.

12. SMG Mobile Labs

Lalapansi Chrome Testing Unit

Sector: Mobile chrome testing and production-control laboratory

Capital: Four-month pilot budget range: US$82,300-US$159,500. Earlier US$77,010 is a bare-bones floor only.

Revenue/value: Initial value is revenue protection and buyer-dispute reduction for chrome operations; external testing revenue only after accreditation and buyer acceptance.

Strategic Thesis

SMG Mobile Labs is a van-based mobile chrome ore and concentrate testing unit. It is strongest as internal production-control infrastructure before claiming external commercial assay certification.

Operating Model

- Portable/benchtop XRF, moisture testing, sample prep, QA/QC, duplicates/blanks and external referee samples.
- Digital PDF and printed batch reports plus weekly summaries.
- High-roof van converted into sample prep and testing unit.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Pilot budget	US$82.3k-US$159.5k	Van, fit-out, XRF/sample prep, power, salaries, consumables and external lab validation.
Pilot workload	1,000 t ore + 5,000 t concentrate/month	Initial Lalapansi use case.
Staffing	2 technicians	Sample prep/chain-of-custody + XRF/reporting.
Revenue protection	To be quantified	Linked to grade disputes, penalties avoided and better blending decisions.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	2 technicians for pilot; scalable to supervisors and additional units as volumes grow.

Direct and indirect impact	Supports approximately 1,000 tonnes/month chrome ore and 5,000 tonnes/month chrome concentrate in initial pilot; improves grade intelligence.

Bankability Gates / Immediate Controls

- Accreditation/certification pathway.
- SOPs and chain-of-custody.
- External lab validation.
- Buyer specification alignment.
- Do not market as certified assay lab until legally validated.

Immediate 90-Day Action Plan

Period	Execution Focus	Required Output
Days 1-30	Confirm legal status, source documents, core counterparties and version-controlled project pack.	Controlled data room folder, source register, NDA/NCA route and one-page decision brief.
Days 31-60	Validate technical and commercial assumptions with quotes, letters, site evidence, buyer/offtaker feedback or regulator pathway.	Diligence memo, updated cost table, risk register and stakeholder engagement record.
Days 61-90	Convert the project from concept to funded mandate, SPV path, pilot, term sheet or Ministry/partner working process.	Board/founder decision, funding ask, implementation calendar and release-controlled external pack.

Core Evidence Pack Required

- Latest controlling proposal and brand assets.
- Legal/IP ownership note and SPV or contracting route.
- Financial model with downside, base and upside assumptions.
- Regulatory, land, buyer/offtaker, supplier or partner evidence relevant to this project.
- Implementation calendar, responsible persons, budget triggers and escalation path.

13. Moto Moto Charcoal Briquettes

Powering Everyday Living

Sector: Solid fuel manufacturing, container retail and vendor empowerment

Capital: Recommended early envelope approx. US$445,000, including US$200,000 JV capital plus additional rollout/project buffer.

Revenue/value: Primary SKU 5kg bag at US$2 retail. Scaled container/vendor network can reach US$2m-US$5m annual sales if volume, margins and repeat demand validate.

Strategic Thesis

Moto Moto is the consumer brand for Batonga Power Solutions' coal/charcoal briquette venture. The model uses container shops first, then vendor networks, then wider B2B/regional channels once landed cost and product quality are proven.

Operating Model

- 5kg briquette bags at US$2 retail.
- Vendor model: minimum 20 bags, vendor price around US$1.60, fixed resale price, QR/vendor IDs.
- Container shops with POS/digital payments and stock tracking.
- Do not claim low-smoke, long-burn or eco-friendly without test data.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Early envelope	Approx. US$445k	US$200k JV injection + rollout/project buffer.
Retail SKU	5kg bag at US$2	Main launch product.
Vendor margin	Approx. US$0.40/bag	If vendor purchase price is US$1.60 and retail is US$2.00.
Scaled annual sales	US$2m-US$5m possible	Only after product quality and distribution velocity validate.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	Manufacturing workers, container shop staff, vendors, logistics and sales agents; strong informal-sector employment potential.

Direct and indirect impact	Affordable household energy, vendor empowerment, container-shop distribution and low-income urban/semi-rural cooking-fuel access.

Bankability Gates / Immediate Controls

- Burn, smoke, ash, hardness and moisture testing.
- Secure coal/charcoal dust input pricing.
- Container shop site economics.
- Vendor leakage and pricing control.
- Avoid unsafe indoor heating claims.

Immediate 90-Day Action Plan

Period	Execution Focus	Required Output
Days 1-30	Confirm legal status, source documents, core counterparties and version-controlled project pack.	Controlled data room folder, source register, NDA/NCA route and one-page decision brief.
Days 31-60	Validate technical and commercial assumptions with quotes, letters, site evidence, buyer/offtaker feedback or regulator pathway.	Diligence memo, updated cost table, risk register and stakeholder engagement record.
Days 61-90	Convert the project from concept to funded mandate, SPV path, pilot, term sheet or Ministry/partner working process.	Board/founder decision, funding ask, implementation calendar and release-controlled external pack.

Core Evidence Pack Required

- Latest controlling proposal and brand assets.
- Legal/IP ownership note and SPV or contracting route.
- Financial model with downside, base and upside assumptions.
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- Implementation calendar, responsible persons, budget triggers and escalation path.

14. Batonga Power Solutions - Zambezi Valley Service Station

BPS retail energy platform

Sector: Fuel retail, forecourt infrastructure and service-station roll-out

Capital: Rounded funding package: US$625,000. Minimum envelope: US$609,420.10.

Revenue/value: Base case at 280,000 L/month and US$0.07/L station margin produces approx. US$235,200/year gross margin before full opex. 400,000 L/month produces approx. US$336,000/year station margin.

Strategic Thesis

The first BPS service-station project is the Zambezi Valley Shopping Mall frontage site at Stand 643, Nyamhunga Township, Kariba. It is a compact mall-front urban forecourt, not an active hotel site.

Operating Model

- 3 retail fuel dispenser positions.
- 2 x 30,000 L underground double-wall tanks.
- Cashier/convenience building, canopy, pylon, wet-stock control and branded Toyota Starlet.
- Mahombekombe Supermarket remains second site after proof.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Construction incl. VAT	US$456,340.10	After contingency and VAT at 15.5%.
Opening fuel stock	US$100,080	80% fill for 2 x 30,000 L tanks.
Vehicle + working capital	US$53,000	Toyota Starlet US$23k + buffer US$30k.
Funding package	US$625,000	Rounded recommended envelope.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	20-35 direct jobs across forecourt, convenience, security, management and logistics, with supplier and vendor spillovers.

Direct and indirect impact	Kariba service access, mall-front convenience, branded mobility platform and future BPS/Moto Moto/Moto's Gas cross-selling.

Bankability Gates / Immediate Controls

- Traffic count and competitor survey.
- Site-rights pack and surveyed boundary.
- Forecourt GA and tanker swept path.
- EMA/Fire/ZERA/council pathway.
- Supplier term sheet and quotations.

Immediate 90-Day Action Plan

Period	Execution Focus	Required Output
Days 1-30	Confirm legal status, source documents, core	Controlled data room folder, source register,

	counterparties and version-controlled project pack.	NDA/NCA route and one-page decision brief.
Days 31-60	Validate technical and commercial assumptions with quotes, letters, site evidence, buyer/offtaker feedback or regulator pathway.	Diligence memo, updated cost table, risk register and stakeholder engagement record.
Days 61-90	Convert the project from concept to funded mandate, SPV path, pilot, term sheet or Ministry/partner working process.	Board/founder decision, funding ask, implementation calendar and release-controlled external pack.

Core Evidence Pack Required

- Latest controlling proposal and brand assets.
- Legal/IP ownership note and SPV or contracting route.
- Financial model with downside, base and upside assumptions.
- Regulatory, land, buyer/offtaker, supplier or partner evidence relevant to this project.
- Implementation calendar, responsible persons, budget triggers and escalation path.

15. Ride Along 2 School

One Bicycle. One Child. One Journey.

Sector: Philanthropic learner mobility and bicycle donation

Capital: Charitable/in-kind model. Early phase requires coordination, storage, shipping, customs/rebate and last-mile logistics; capital budget depends on bicycle volumes and donor freight support.

Revenue/value: No commercial revenue. Donation, CSR, grant and in-kind support model only.

Strategic Thesis

Ride Along 2 School is a Bikes for Tykes Initiative. It collects unused/outgrown bicycles from organised overseas communities, beginning with Japan, and repurposes them into school-mobility assets for rural learners.

Operating Model

- Japan-side donation campaign.
- Port to Karoi container hub to school distribution.
- Numbered, condition-checked, recorded and assigned bicycles.
- Non-political, child-focused philanthropic identity.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Commercial revenue	US$0	Purely philanthropic.
Launch model	Zero-balance / low-cash first 90 days	School mapping, authority letters, donor materials and in-kind commitments.
Pilot benchmark	1,000 bicycles = 1,000 learners	Impact expands through family and school attendance benefits.
Authority letters	Current letter set exists	Provincial Education, Karoi Town Council, RDC and DDC.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	Volunteer/coordination roles, bicycle repair/maintenance, school-level distribution and local mechanic training.

Direct and indirect impact	Each bicycle supports one learner directly and indirectly affects household, school attendance and community mobility. Pilot geography: Hurungwe District with Karoi as receiving hub.

Bankability Gates / Immediate Controls

- DDC/provincial/education support letters.
- ZIMRA rebate/customs pathway.
- Japan collection partners.

- Maintenance model.
- Avoid casual giveaway; every bicycle must be tracked.

Immediate 90-Day Action Plan

Period	Execution Focus	Required Output
Days 1-30	Confirm legal status, source documents, core counterparties and version-controlled project pack.	Controlled data room folder, source register, NDA/NCA route and one-page decision brief.
Days 31-60	Validate technical and commercial assumptions with quotes, letters, site evidence, buyer/offtaker feedback or regulator pathway.	Diligence memo, updated cost table, risk register and stakeholder engagement record.
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Core Evidence Pack Required

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- Legal/IP ownership note and SPV or contracting route.
- Financial model with downside, base and upside assumptions.
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- Implementation calendar, responsible persons, budget triggers and escalation path.

16. Colan Flair / Township by Colan Flair / Silver Fox

Youth street culture and premium capsule fashion

Sector: Apparel licensing, brand collaboration and controlled micro-batch production

Capital: Concept/IP/licensing pack and micro-batch production pilot: US$50k-US$150k indicative, subject to Playrix approval and supplier terms.

Revenue/value: Revenue depends on licensing approval, production volume, royalty terms and distribution channels. No public-sale revenue should be assumed before IP approval.

Strategic Thesis

Colan Flair is the applicant brand for a Township-themed apparel licensing concept. Materials are concept-only and not for sale, manufacture, advertising or public release before written Playrix approval.

Operating Model

- Segments: Little Mayors, Junior Co-op, Street Mayors and Town Legends.
- DTF-enabled micro-batch production with SKU/QR/edition-number tracking.
- Colan Flair main brand; Silver Fox luxury/capsule side of brand.
- Playrix IP protection controls remain central.

Financial and Cash-Flow Logic

Item	Planning Figure	Comment
Pilot budget	US$50k-US$150k indicative	Licensing pack, sampling, production controls and launch prep.
Revenue status	Dependent on Playrix approval	No external sales before written approval.
Commercial model	Licensing / capsule production / controlled catalogue	Final economics subject to contract.
Core risk	IP infringement	Must remain concept-facing until approved.

Jobs, Beneficiaries and Economic Reach

Jobs / employment logic	Design, DTF/production, fulfilment, QC, digital catalogue and brand management roles if licensed.

Direct and indirect impact	Youth fashion, founder story, creative entrepreneurship and controlled IP-respecting licensing model.

Bankability Gates / Immediate Controls

- Playrix written approval.
- Licence term sheet.
- Production QC/IP protection plan.
- Supplier screening.
- Separation from public-sale catalogue until approval.

Immediate 90-Day Action Plan

Period	Execution Focus	Required Output
Days 1-30	Confirm legal status, source documents, core counterparties and version-controlled project pack.	Controlled data room folder, source register, NDA/NCA route and one-page decision brief.
Days 31-60	Validate technical and commercial assumptions with quotes, letters, site evidence, buyer/offtaker feedback or regulator pathway.	Diligence memo, updated cost table, risk register and stakeholder engagement record.
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Core Evidence Pack Required

- Latest controlling proposal and brand assets.
- Legal/IP ownership note and SPV or contracting route.
- Financial model with downside, base and upside assumptions.
- Regulatory, land, buyer/offtaker, supplier or partner evidence relevant to this project.
- Implementation calendar, responsible persons, budget triggers and escalation path.

Portfolio-Level Risk Controls

Risk	Why It Matters	Control
Version confusion	The portfolio has many transfer packs and proposal drafts.	Final detailed proposals control unless founder explicitly overrides.
IP leakage	External parties can copy the system if full mechanics are released casually.	NDA/NCA, originator acknowledgement and staged release.
Capital mismatch	High-capex projects fail if approached with small-business funding logic.	Use DFI, pension, strategic investor, EPC/vendor finance and structured vehicles.
Government dependence	Projects can die if framed as government-pays.	Use government as anchor/facilitator where appropriate, not the sole payer.
Founder dilution	Investors may fund assets but try to capture the Panterra method.	Separate HoldCo IP from SPV assets; reserve founder consent over strategic matters.
Overpromising	Unsupported claims destroy credibility.	Use planning assumptions, diligence gates and legal/regulatory caveats.

Recommended Next Documents

1. Panterra master legal and IP control pack: HoldCo, SPV templates, IP licence, management services, non-circumvention and founder-control charter.
2. Panterra investor data room index: final proposals, brand assets, KML/site maps, financial models, legal documents, support letters and risk registers.
3. Project-specific one-page teasers for the first five external conversations: ZimPass, SanguisPharma, BIAC, ZimPro and Certisfy.
4. Portfolio funding roadmap: sequencing US$500k setup, US$1.5m Hope & Clara development raise, project-specific seed/Phase 1 raises and institutional funding lanes.
5. Controlled release policy: exactly what can be sent before NDA, after NDA, after written appointment, and after funded engagement.

Contact

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